











COVID-19 STRATEGY

2020 Strategy

The Redwood City Improvement Association (RCIA) combined efforts with the Redwood City Downtown Business Group, the City of Redwood City and Chamber San Mateo County (formerly Redwood City-San Mateo County Chamber of Commerce) to create an experience that helps our local businesses begin to recover from this pandemic, while also bringing our community together to support each other in a socially distanced and healthy manner.

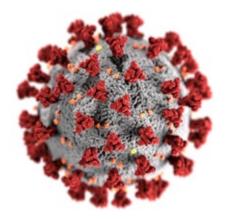
Olive Creative Strategies and RCIA worked together to continue producing a working newsletter and social media strategy. The key aspects of the strategies were to support the community, provide the facts, be a resource and also bring hope. The teams worked together to edit the existing strategy that was put into place during the onset of COVID-19 as restrictions and regulations changed by the minute. Additionally, the team closely monitored conversations happening on posts and social media platforms to accurately answer and address inquiries, while maintaining supportive relationships within the community during this uncertain time.

Total RCIA Financial Support

March 2020-February 2021: **\$220,223**

Including, but not limited to:

- Post COVID-19 Mitigation Strategy Planning
- "Eat, Sip & Be" Program Funding
- Social Media
- Increasing Cleaning Efforts
- Banners, Flags & Barricade Covers
- A-Frames & Window Decals
- Hand Sanitizing Stations
- 1oz and 8oz Hand Sanitizers



Messaging

Olive Creative Strategies and RCIA worked together to announce the launch of the open-air dining experience called "Eat, Sip & Be in RWC". Streets in downtown Redwood City were shut down seven days a week in order to allow approved restaurants to expand dining onto the streets. A press release was drafted and distributed to the media on June 24 with dining beginning on June 26 and was initially intended to run through September 30, 2020. The success of the open-air dining along with the extension of COVID-19 restrictions, resulted in the extension of this program through the end of the year. Pauses to this initiative occurred throughout this time as restrictions were updated. The following statement was provided to the media on behalf of Amy Buckmaster.

"Open-air dining is an incredible opportunity for the city and its local businesses after the ups and downs these resilient companies have faced. We combined our efforts with the Redwood City Downtown Business Group, the City of Redwood City and the Redwood City-San Mateo County Chamber of Commerce to create an experience that helps our local businesses begin to recover from the last few months, while also bringing our community together to support each other in a socially distanced and healthy manner."





COVID-19 STRATEGY

Social Media Timeline

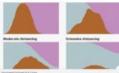
- March 17 Disaster Loan Assistance, COVID-19 statement & Art Kiosk postponed
- March 19 Restaurants Open
- March 23 Reshare graphic on flattening the curve (example: Washington Post simulator)
- March 25 Self-Sheltering & Supporting Local
- March 27 List how to safely support local businesses (include Restaurants Open/Close list link)
- March 30 Downtown Redwood City businesses open
- March 31 Cleanliness in Downtown Redwood City
- April 3 Share SAMCEDA business resources
- April 6 Art Kiosk schedule (TBD)
- April 8 Window Decals* (Depending on if self-sheltering is lifted on April 7)
- April 10 Support local businesses by purchasing gift cards (include link to list of businesses on website)
- June 24 Announcement of Eat, Sip & Be
- July 13 Indoor dining closes
- Sept 3 Eat, Sip & Be expands to barbershops, fitness, hair & nail salons, and retail
- Sept 22 San Mateo County enters red tier announcement post



Social Media Timeline

- Oct 6 Movie theater opens
- Oct 20 History Museum re-opens
- Oct 27 San Mateo County Enters orange tier
- Oct 29 Zareen's opening post
- Nov 7 Marufuku Ramen opening post
- Nov 28 Small business Saturday
- Nov 30 Fitness post to promote local gyms
- Dec 5 Return to SIP and purple tier
- Dec 22
 Shared full list of restaurants open for takeout and delivery
- Jan 26 Announced return of ESB
- Ongoing Reshare posts/updates from SAMCEDA, Bay Area news outlets & public health organizations (i.e. WdHO, CDC, CDH), & businesses in BID





These simulations show how to flatten the contravirus growt curve

B) Animat Da maraneset Anniales

We're in frequent contact with gendwoodcity officials & the girosmochamber regarding COVID-19. Our heart geo out to everyone afficient. For updated information, please wild (ESANCED) here: amongoing



Redwood City Improvement Association is in Redwood City, California, Patrianed by Sproot Social 15-4 fms-Q

As enough to also the enging impact of COVID-19 and the evolving public huelth directives, we recognize the unrencedented effects three decisions an invariant on an orical barriers of all results (SWAED), in gathering with the Redwood CIP-Sam Maker Courty Channer of Commerce, is compliand burrers assistance pergessions & other resources as guickly as possible & as they become available.

If you or your business have been affected during this uncertain time, please viait here. https://www.samoeda.org/COVID-10-flessurge-Lines-Business-Up__#Low/IndexcoOfty



 Redwood City Improvement Association In In Redwood City, Letternia. Database to show show 17 will be 74 will be 74 will When designated swarms 15 winnus particing locations along Theater alby for you to apachy run in a simply point up your beam. Database you will be a solved with the second ordered Point and of one weakaurus to that are on ordered Point and of one weakaurus to that are on ordered point and the second ordered with the second ordered whether weakaurus that are on ordering campus, contract up abady whether weakaurus that are on ordering campus, contract up abady whether weakaurus that are on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on ordering campus, contract up abady whether weakaurus that are up on the second campus, contract up abady whether weakaurus that are up on the second campus, contract up abady whether weakaurus that are up on the second campus, contract up abady whether weakaurus that are up on the second campus, contract up abady whether weakaurus that are up on the second campus, contract up abady whether weakaurus that are up on the second campus, are up on the sec

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To support the hard-working people in the area, the U.S. Small Business Administration (SBA) has declared San Mateo County eligible for Disaster Loan Assistance to help alleviate economic injury caused by the Coronavirus (COVID-19). For more information:



Redwood City Improvement Association

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COVID-19 CRISIS DESIGN WORK : PART 1

Newsletter Timeline

The RCIA in collaboration with the City of Redwood City, Chamber San Mateo County, and the Redwood City Downtown Business Group distributed bi-weekly newsletters, sometimes more, to highlight the various happenings at local businesses and update business owners with COVID-19 news and resources.

March 17March 25March 31	Disaster Loan Assistance Self-Sheltering & Supporting Local Cleanliness in Downtown Redwood City		
• April 18 • April 24			
• May 7 • May 27	San Mateo County Strong Fund Business Survey to Learn How RCIA Can Help Support		
June 5June 9June 24	San Mateo County Revise Health Order and temporary Outdoor Dining Art Kiosk and Patio Dining at Restaurants Announcement of "Eat, Sip & Be" and Information for Business Owners		
July 9July 17July 31	Dining Al Fresco with "Eat, Sip & Be in RWC" COVID-19 Required Document Displays for Businesses in San Mateo County "Eat, Sip & Be in RWC" Big Hit for Restaurants		
August 14Agust 28	The Main Gallery Brings Innovative & Exciting Art to Redwood City Take Your Feast To-Go with World Eats & Blueprint for a Safer Economy		
• Sept 3	ept 3 Expanded Outdoor Business Activity to Include Barbershops, Dining, Fitness & Training, Hair & Nail Salons		
Sept 11Sept 22Sept 24	Recognize Redwood City Fire Department + Local Offerings from Restaurants San Mateo Moves into the Second Stage (Red) & Details of What Change Indoor Operations & more Began as San Mateo Enters Red Tier		

Newsletter Timeline Continued...

- Oct 9 Redwood City Businesses Expand Indoors
- Oct 13 Temporary Outdoor Business Program Preparing for Winter Comfort
- Oct 21 California Health officials Release Guidance & Updates to State's Blueprint for a Safe Economy
- Oct 26 San Mateo County History Museum Reopens its Doors to the Public
- Oct 27 Shopping Malls, Restaurants, Places of Worships Can Operate at High Capacity, Additional Restrictions Eased
- Nov 3 Information on 'Orange Tier' Webinar and What it Means for Businesses
- Nov 4
 Transit District Web Page Virtual Open House
- Nov 11 Ways to Support Local Businesses This Holiday Season
- Nov 16
 San Mateo County Goes Back into Red Tier & What This Means for Businesses
- Nov 24
 Start Your Holiday Shopping During Small Business Saturday
- Nov 30 San Mateo County Goes Back into Purple Tier & What This Means for Businesses
- Dec 3 Information on California's Regional Stay-at-Home Order
- Call all Redwood City Businesses: Survey to Learn How RCIA Can Help Support
- Dec 11 Support Your Favorite Local Businesses This Holiday Season
- Dec 16
 San Mateo County Now Under Regional Stay-at-Home Order
- Dec 22 Last-Minute Gifts and Treats for the Holidays
- Jan 8 Be Local, Be Healthy, Be You: Ways to Support Local in the New Year
- Jan 11 SBA & Treasury Announce PPP Re-Opening
- Jan 21 Experience the Artistic Elements of Redwood Clty While Enjoying Local Eateries
- Jan 25 Public Officials Lift 'Regional Stay-at-Home Order' for All Regions
- Feb 9
- "Eat, Sip & Be in RWC Returns" + Celebrate Valentine's Day with Redwood City



We are living through a time in history that will be taught to kids for years to come. As we navigate day by day, we hope you find comfort that we are all in this together. We can utilize this time of sheltering in place to reflect and support those who need it most.

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COVID-19 CRISIS DESIGN WORK : PART 2

A-Frames

RCIA and Olive worked quickly to design five new A-Frames for the sandwich boards displayed throughout the downtown district. The goal is to promote a safe and clean community through images of people wearing masks. These posters were designed and printed within a two-day period.



Window Decals

Olive designed window stickers for the downtown area's business windows to exemplify and demonstrate the community's commitment to being safe, clean and healthy. The stickers were initially designed before the shelter in place was announced and will be used once the ban is lifted and restaurants/shops can conduct business as usual. The stickers were designed and printed within one day.



Banners, Flags, Logos, Barriers & Social Media Graphics

RCIA and Olive worked quickly to design new banners, flags, barriers, and logos to be displayed throughout the downtown district along with hand sanitizer station signs. The goal being to promote the open-air dining experience in a safe way to the community. All promotional materials were designed and printed in just over one week.







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COVID-19 MEETINGS SUMMARY

Bi-weekly Planning Session

The RCIA in collaboration with Olive Creative Strategies has met on a regular basis since the start of the pandemic to strategize and plan the best ways to support small businesses during this time.

The RCIA meets with Olive Creative Strategies on a Bi-Weekly basis to discuss all promotional needs for the businesses in the district. This is a time for feedback to be given on the current pitches and proposed social media strategy, as well as for the team to brainstorm new ways to help the businesses gain visibility online and in the press.

- March 11
- March 25
- April 8
- April 22
- May 6
- May 20
- June 3
- June 17

- July 1
- July 15
- July 29
- August 12
- August 26
- Sept 9
- Sept 23
- Oct 7

- Oct 21
- Nov 4
- Nov 18
- Dec 2
- Dec 16
- Jan 13
- Jan 27
- Feb 2
- Feb 16

Eat, Sip & Be Taskforce Meetings

Starting on June 29, 2020, the RCIA, City of Redwood City, Chamber San Mateo County, and the Redwood City Downtown Business Group would convene on a weekly basis to discuss the status of outdoor dining. This "Eat, Sip & Be" taskforce meeting has been used to give updates on the restaurants in the community and their weekly status, and continually brainstorm ways to be the most helpful to business owners. Updates would be given on road closures, issues with takeout pickup locations, tents & other outdoor dining amenities, and much more. The meetings moved to a bi-weekly status in November.

- June 29
- July 6
- July 13
- July 20
- July27
- August 3
- August 10
- August 17

- August 24
- August 31
- Sept 14
- Sept 21
- Sept 28
- Oct 5
- Oct 12
- Oct 19

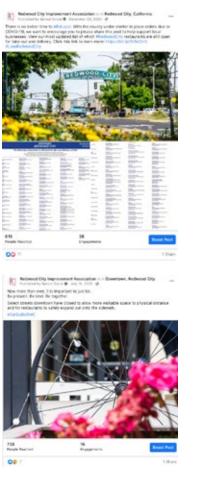
- Oct 26
- Nov 9
- Nov 23
- Dec 7
- Dec 21
- Jan 4
- Feb 1
- Feb 22



SOCIAL MEDIA HIGHLIGHTS MARCH 2020 – JANUARY 2021

Facebook Highlights

- Total impressions: 2,996,973
- Page likes gained: 3,850
- Total audience: 18,555
- Total engagements: 81,794



clean & reduce the spread of COVE-1 mount the oblevales, traffic ans 5 for everyone aut failing care of their RWC COMMITTED TO A CLEAN, HEALTHY & SAFE COMMUNITY **ØVISITRWC** enversent Susseintion why rotory Museum has officially re-opened. Dately seen at ty Turnite- Sunday from 'Carls Hom, Peace year a most and











connected while being apart 🛛 🐑 🍅 ys at HorHolidays at HorHolid

ement Association is in Red



Twitter Highlights

- Total impressions: 165,883
- Followers gained: 475
- Total audience: 1,988
- Total engagements: 5,419 •



- Redwood City Improvement Association @visitRWC 2
- Be Local & Be Supportive in Redwood City!

It's Small Business Saturday, and we want to encourage patrons to shop locally safely.

@travellingglutton

II. View Tweet activity

Retweet 1 Quote Tweet 8 Likes



2



UPDATE: Public health officials have lifted the regile order, and the County of San Mateo has returned to

of San Mateo Tier 1 is state? 0.5



Instagram Highlights

- Total impressions: 791,330
- Followers gained: 1,050
- Total audience: 2,840
- Total engagements: 20,012









Social Media Ad Spending

\$2,000 per month x 12 months of 2020 = **\$24,000**

Redwood City Improvement Association



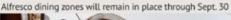
MEDIA RELATIONS HIGHLIGHTS

This past year brought forth many media opportunities that highlighted the incredible local businesses in Downtown Redwood City. Some of the most noteworthy media hits include features in publications such as Patch, Eater, Climate Magazine, the San Mateo Daily Journal, and the San Francisco Chronicle. Numerous TV interviews were also coordinated with business owners on local Bay Area stations including KRON 4, KPIX, KTVU, ABC, and NBC Bay Area.



The Alercury News

Redwood City devotes downtown streets to open-air restaurants





By LINDA ZAVORAL, Ame 16, 2020

Redwood City is joining the street dining crowd.

A new initiative called "<u>int the fact to the streets</u> and sidewalks with tables to rich downtown to expand to the streets and sidewalks with tables for From now theory facts. So, retainants and their customers are tak streets including Theater Way, Broadway between Middlefield Road Main Street from Brandway to Middlefield Road.

Sidewalk cafes have been added to several other blocks, including 8 to El Camino Real. Other features include parklets and temporary p go customers.





TEAT, SIP AND BE IN RMC"

EATER

Peninsula Restaurants Open for Takeout and Delivery During the Coronavirus Shutdown Anneight of teor where we an off an a good real, ford advantation



This is a suming tim of historical instaurch that are specified to also an odd during during the new sciencesing (COVID-10) about on place anders. Thispi are changing during tables is before instituting out, places and about a chinal science of the science of the instaurover you're working in all specified features. If you have a specified and an applied to the features of you're working in all tables for features. If you have a specified and an applied to the features of you in and tables.



EDAILY JOURNAL

Redwood City restaurateurs, faced with reduced operations, hoping for survival

By Siena Lopez Delly Journal staff Nov 28, 2020 of winter months, an uptick in COVID-19-cases and stricter ations, rentaurant owners in Redwood City say they remain reful their structbosts will survive the pandemic.

tops and when the times are so hard you have to remember than Rayyor, the evener of Cyclisme Cafe at \$71 Middlefeld for of fortitude as a person to get through this. You are aren, your purpose and if you cannot do that you won't

at hit the Rep Area in March, many thought the virus would this a few months, including Reynel, Peter Constitute, the origin at B63 March Es, and Marchael Marchines, the overtor of US so, eight months into the pandemic, each has had to adap ay alloat, all while ecouring the sal

are rising and it's unsettling not kno tines. "We just (have to) make a brand-new plan. W what letter but we're going back to the beginning Changing restrictions



Redwood City devotes downtown streets to open-air restaurants

the street during crowd. A new instantive subject Tais, Sup B he in KNC* will allow buylenness in the city's restantanteich downtown to expand to the storet and subweaks with tables for open air during. Through Repi. He, res- tannata and beit conten- res are taking over several sizerts including. Theater	Retruction calles have been added to a screening scheme Massica, including Rosadieug Vision Mildlich- beit to El Camino Real. Uetro and temporary pack- log aports for gest-analysis optimized dising in an inacedition apportunity for the city and its local busi- mers have faced." Any Parkmaning screening of the partice have faced." Any	with the Down near-Group, the wood City and it City data Mah City data Mah Delpo cor local bridge our local bridge our local bridge our local bridge our local and free months bridging our our priher to suppor a historical pain bridge our our historical pain County has stating individe OUTD-16
	nector of the Redwood City	

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San Francisco Chronicle

urvirus pandemic, a slew of Redwood City restaurants are heading outside, adding open-air dining spaces and joining the "Est,

Patch Foster City, CA

'Eat, Sip & Be In RWC': Al

Fresco Options Abound In

Redwood City

REDWOOD CITY, CA - To k

Sip & De in RHC" experience.

How Bay Area restaurants are winterizing outdoor spaces: an 85feet Christmas tree and fire nite

Janelle S

All around the Bay Area, restaun in one case spending as much as Another restaurant is surroundi and lights for a winter wonderlast diners excited about dining in D

The efforts are right on time: Rai railying months on Friday in the Bay Are Northern California this weeken

Even without the pandemic, win restaurants, with business down owners. Throw in the coronaviru on their outdoor dining setups d diners indoors - heightening th customers and employees amid

Patch Redwood City-Woodside, CA to putios and heaters by tables in Redwood City Launches **Campaign Urging Residents To** Shop Local

Redwood City Impr nt Association launches campalen aimed at



REDWOOD CITY, CA - Jihan Bayyari serves up fresh caffeinated goodness and health-oriented gourmet eats with the freshest ingredients she can find, an approach that's helped her popular Redwood City café thrive in good times and bad.

The Cyclismo Café owner also serves up sage advice for local consumers for the upcoming holiday season: Shop like your community depends on it. Because it does.

Patch Redwood City-Woodside, CA **Redwood City Promotes** 'Culinary Excursions'

Redwood City is promoting its rich culinary diversity in an effort to boost local businesses amid the coronavirus crisis



REDWOOD CITY, CA - At a time when a global pandemic eliminates the possibility of global travel, Peninsula residents don't have to go far to experience some of the world's faraway wonders - at least from a culinary standpoint.

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CHAMBER SUPPORT MARCH 2020–FEBRUARY 2021

In December 2020, the San Mateo County Economic Development Association (SAMCEDA), Chamber San Mateo County, SMCU Community Fund (Community Fund), and Chan Zuckerberg Initiative (CZI) began discussions around establishing a "Restaurant Relief Grant Program" for independently-owned restaurants in southern San Mateo County and Palo Alto that have been adversely impacted by the COVID-19 public health emergency. CZI committed an initial \$1,000,000 to this effort, while the Community Fund and Silicon Valley Community Foundation (SVCF) have identified an additional \$384,000 in existing funding that can be used for similar relief efforts benefiting restaurants in other parts of the County. This Board has also recognized that restaurants, breweries, wineries have been suffering from the financial impacts of COVID-19. In recognition of those hardships, this Board has taken numerous steps to provide relief to many of these businesses through federally funded grant programs aimed at small businesses, locally sponsored relief efforts, and other initiatives, such as the Great Plates Program.















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REDWOOD CITY IMPROVEMENT ASSOCIATION



visitrwc Redwood City, California visitrwc Eat, Sip, & Be in Redwood City is back! As soon as the regional stay-at-home-order was lifted, our city has worked hard to adjust the down streets to bring back outdoor dining. Please consider supporting small businesses in our community during this time, so we can help them get back on track. See the link in our bio for a full list of participating restaurants. #LoveRedwoodCity #EatSipBeRWC

QQA Elked by smchistmuseum and 275 others JANUARY 26

Add a comment...



Redwood City Improvement Association is in Redwood City, California 2 rt Social O - Febry d by 5 Jary 20 - Ø

It's time for outdoor dining! Gourmet Haus Staudt & Beer Garden Staudt is a local favorite for craft beer and authentic German cuisine. Stop by this weekend for something savory!

PLEASE WEAR YOUR MASK:) Redwood City Improvement Association @visitRWC · Mar 23

STAY NEGATIVE SAN MATEO COUNTY **BUT STAY POSITIVE**

Check out this article highlighting local businesses that will expand their services as we re-enter Orange Tier!



'Great Relief': Redwood City Businesses Expand Under Orange Tier Check out businesses in Redwood City that have reopened or expanded as San Mateo County moves into the orange tier. & patch.com

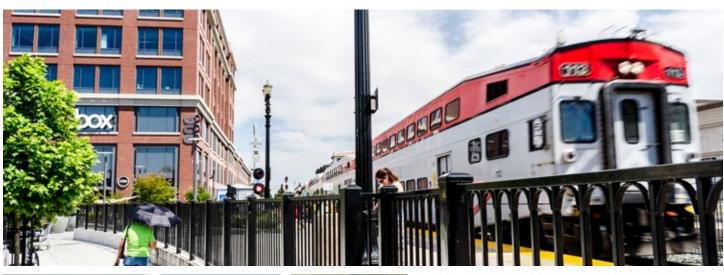




People Reached

Engagements

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Redwood City Improvement Association is in Redwood City, California.



Redwood City Initiative Aims To Promote Outdoor Dining



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